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September 9, 2020

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**Via First Class Mail, CMRRR and Email**

Cypress Creek Emergency Medical Services  
c/o Mr. Wren Nealy, Chief Executive Officer  
7111 Five Forks Drive  
Spring, Texas 77379

Re: Harris County Emergency Medical Services District No. 11's (the "District") 360-day Notice to Cypress Creek Emergency Medical Services Inc. ("CEEMS") of Termination of the June 20, 2013 Contract for Providing Emergency Medical Services (the "Service Agreement")

Mr. Nealy:

At the District's September 3, 2020 Board meeting, the District's Board of Commissioners unanimously voted to terminate the Service Agreement with CEEMS pursuant to Section 7.04 of the Service Agreement, which allows the District to terminate "for convenience" (at any time and for any reason) with 360 days' notice to CEEMS. Accordingly, this letter serves as formal notice to CEEMS that the Service Agreement will terminate in 360 days from the date of this letter.

The District's decision to terminate was not made lightly; rather, it was made after years of trying to convince CEEMS to live up to its commitments under the Agreement and fairly and properly account for its use of taxpayer dollars. Thus, while the District is choosing to terminate the Service Agreement "for convenience" at this time, the District is not waiving its right to terminate the Service Agreement immediately, without notice, and for cause, at a later date as a result of any past, current, or future breach of the Service Agreement by CEEMS.

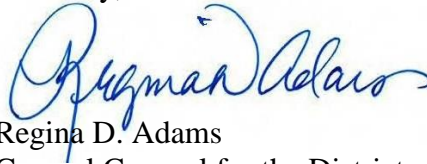
Over the next 360 days, the District expects CEEMS to fulfill its obligations under the Service Agreement and that the CEEMS administration will work with the District to ensure a smooth transition. The District also expects that CEEMS will cooperate with the District's ongoing investigation into CEEMS' use of taxpayer dollars. This includes CEEMS delivering on the promises it has made to provide the District with all documents requested as the *first step* toward the District's financial examination of CEEMS' documents.

It is the District's hope that communication between CEEMS and the District will be open and honest so that a collaborative and effective transitional working relationship can be achieved over the next year. To that end, the District encourages CEEMS to be honest, engaged, and

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transparent with the Board of Commissioners, the District's residents, and CCEMS employees during the upcoming transition process.

Sincerely,



Regina D. Adams  
General Counsel for the District

cc: Mr. George Vie III, Feldman & Feldman P.C. (*via electronic mail*)  
Ms. Alison Sulentic, The Sulentic Law Firm PLLC (*via electronic mail*)  
Board of Commissioners, Harris County Emergency Services District No. 11 (*via electronic mail*)  
Mr. Joseph Ellis, McCall Gibson Swedlund Barfoot PLLC (*via electronic mail*)  
Ms. Chris Linn, Myrtle Cruz, Inc. (*via electronic mail*)  
Mr. Glenn Hastings, VFIS of Texas (*via electronic mail*)  
Mr. Brian Trachtenberg, Greathouse Holloway McFadden Trachtenberg PLLC (*via electronic mail*)  
Ms. Monica Garza (*firm*)